

STEPHEN E. FLYNN, Ph.D.

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- OCCUPATION:** President, **Center for National Policy**
- Senior Research Fellow, Risk Management & Decision Processes Center, **The Wharton School**,
University of Pennsylvania
- Principal, *Stephen E. Flynn Associates LLC*
- Senior Advisory Director, Dowley Security Systems, Houston, TX
- EDUCATION:** Ph.D. in International Relations, The Fletcher School of Law and Diplomacy, Tufts University, 1991
- M.A.L.D. in International Relations, The Fletcher School of Law and Diplomacy, Tufts University, 1990
- B.S. in Government, U.S. Coast Guard Academy, 1982
- AWARDS:** The Infrastructure Security Partnership Annual Award for Distinguished Leadership in Critical Infrastructure Resilience, 2010
- Honorary Doctorate of Laws, Monmouth University, 2009
- Top 25 Most Influential People in Security 2009, Security Magazine
- Maritime Security Service Recognition Award, 2005, presented by the Maritime Security Council for outstanding leadership in raising the standards of maritime security worldwide
- Alumni Achievement Award, U.S. Coast Guard Academy Alumni Association, 1999, for recognition of the graduate within the past 20 years who has an outstanding record of achievement and promise of lifelong distinction.
- Pew Faculty Fellowship in International Affairs, John F. Kennedy School of Government, Harvard University, 1994-95
- Annenberg Scholar-in-Resident, Annenberg School for Communication, University of Pennsylvania, 1993-94
- Council on Foreign Relations' International Affairs Fellowship, Foreign Policy Studies Program, The Brookings Institution, 1991-92
- Edmund A Gullion Prize, Fletcher School of Law and Diplomacy, 1988, for highest academic achievement
- Veterans of Foreign Wars Prize, U.S. Coast Guard Academy, 1982, for highest academic achievement in the Humanities
- The Daughters of American Revolution Prize, U.S. Coast Guard Academy, 1982, for highest academic achievement in American History
- PROFESSIONAL AWARDS:** Legion of Merit Medal, 2001
- Meritorious Service Medal, 1992
- U.S. Coast Guard Commendation Medal, 1993
- U.S. Coast Guard Achievement Medal, 1986
- BOARDS:** Board of Distinguished Advisors, American Committee on Foreign Relations
(Non-profit) Advisory Board, Canada-United States Law Institute
- PROFESSIONAL SOCIETIES:** Life Member, Council on Foreign Relations
- Member, U.S. Naval Institute

EXPERIENCE:

- 2010 - present President, Center for National Policy
- 2007 – present Senior Research Fellow, Risk Management & Decision Processes Center, The Wharton School, University of Pennsylvania
- 7/2009 – present Member, National Security Preparedness Group, (Thomas Kean & Lee Hamilton, co-chairs) Bipartisan Policy Center
- 2005 – present Independent Consultant on homeland security to John Hopkins University Applied Physics Laboratory
- 2002 – present Principal, Stephen E. Flynn Associates, LLC providing independent advisory services on maritime security, transportation security, and container security
- 2010 – present Senior Advisory Director, Dowley Security Systems, Inc., Houston, TX
- 1999 – 2009 Senior Fellow for National Security and Counterterrorism Studies, Council on Foreign Relations
- 2006 – 2010 Consulting Professor, Center for International Security and Cooperation, Stanford University
- 9/2008-1/2009 Lead Policy Advisor on Homeland Security for Barack Obama Presidential Transition Team
- 5/2009-10/2009 Facilitator, Counterterrorism and Domestic Security Management Study Group, Inaugural Quadrennial Homeland Security Review, U.S. Department of Homeland Security
- 2004-2010 Member, Marine Board, Transportation Research Board of the National Academies
- 2003-2004 Principal Advisor, Bi-partisan Congressional Port Security Caucus, U.S. House of Representatives & U.S. Senate
- 2002 Director, Independent Task Force, *America—Still Unprepared, Still in Danger*, (Gary Hart & Warren Rudman co-chairs), Council on Foreign Relations
- 2002 Member, National Academy of Sciences Panel on Science and Technology for Countering Terrorism in Transportation and Distribution Systems
- 2000 – 2001 Study Group Member, U.S. Commission on National Security/21st Century (Hart-Rudman Commission). Briefed and served as co-contributor in the development of a strategic framework and recommendations for this blue ribbon Commission’s recommendations on “Securing the National Homeland.”
- 1994 - 1999 Associate Professor of International Relations, Department of Humanities, U.S. Coast Guard Academy. Responsible for curriculum development and teaching of International Relations, National Security Policy, Drugs Policy, and Global Policy Studies courses
- 1997 Director, Office of Global Issues, National Security Council, The White House.
In response to a personal request from Senior Director, Richard Clarke to the Superintendent, U.S. Coast Guard Academy, served as a director in support of the development of a Caribbean regional protocol on drugs, crime, and development, signed by President Clinton and 14 Caribbean nations at the May 1997 Bridgetown Summit
- 1992-1993 Commanding Officer, U.S. Coast Guard Cutter RED WOOD, New London, Connecticut.
Served as commanding officer of 157’ coastal buoy tender that was assigned responsibility for aids to navigation in Long Island Sound. Supervised 4 officers and 30 enlisted men
- 1991-1994 Guest Scholar & Project Co-Director, Foreign Policy Studies Program, The Brookings Institution

Principal investigator and project co-director for a series of policy-oriented workshops on the illicit global drug trade.

- 1991-1992 Adjunct Fellow and Project Director, Political-Military Program and the Americas Program, Center for Strategic and International Studies. Initiated, organized, and chaired a year-long project on the Transnational Drug Trade.
- 1989-1991 Consultant, Office of Emergency Operations, The White House. Served as the primary assistant to the senior national exercise controller for two 7-day, interagency/joint service exercises designed to test and evaluate a sensitive national security project
- Summer 1989 Executive Assistant, General Charles C. Krulak, USMC, White House Military Office
Provided direct support to the acting-director on a sensitive national security project. Assigned to author the first draft of a National Security Review later signed by President George Bush
- 1988-1991 Instructor, Department of Humanities, U.S. Coast Guard Academy. Responsible for National Security Policy Curriculum
- 1986-88 Graduate Student, Fletcher School of Law and Diplomacy, Tuft University
- 1984-86 Commanding Officer, U.S. Coast Guard Cutter POINT ARENA, Norfolk, Virginia.
Assumed command at age 23 conducting search and rescue operations and narcotics interdiction on a patrol boat with a crew of 10. Developed a four-volume guide for conducting training, operations, and maintenance that became and remains the “owner’s manual” for the service’s patrol boat fleet
- 1982-1984 Operations Officer, U.S. Coast Guard Cutter SPAR, South Portland, Maine.
Head of Operations Department for 180’ ocean-going buoy tender that maintained navigation aids, conducted narcotics interdiction, and performed search and rescue in the Gulf of Maine
- PUBLICATIONS: *Before the Next Katrina: Urgent Recommendations for the President and Congress for Gulf Coast Resilience.* w/ Sean Burk, Center for National Policy Report (Washington: Center for National Policy, 2010)
- The Edge of Disaster: Rebuilding a Resilient Nation* (New York: Random House, February 2007)
- The Neglected Defense: Mobilizing the Private Sector to Support Homeland Security*, Council Special Report No. 13 (New York: Council on Foreign Relations, 2006)
- America the Vulnerable: How Government is Failing to Protect Us From Terrorism with a New Afterword* (New York: Harper Perennial, 2005)
- America the Vulnerable: How Government is Failing to Protect Us From Terrorism* (New York: HarperCollins, 2004)
- Defeating the Jihadists: A Blueprint for Action* with Richard A. Clarke, et. al., (New York: The Century Foundation Task Force Report, 2004)
- America—Still Unprepared, Still in Danger.* The Report of an Independent Task Force (New York: Council on Foreign Relations, 2002)
- “Creating the Department of Homeland Security: Rethinking the Ends and Means” (New York: The Century Foundation, An Occasional Paper, *Homeland Security Project*, Aug 2002
- U.S. Support of Plan Colombia: Rethinking the Ends and Means.* Implementing Plan Colombia, Special Series Special Series (Carlisle: Strategic Studies Institute, U.S. Army War College, May 2001)
- The Transnational Drug Challenge and the New World Order.* The Report of the CSIS Project on the Global Drug Trade in the Post-Cold War Era (Washington: Center for Strategic & International Studies, Jan 1993)

BOOK CHAPTERS: “Improving Homeland Resilience” in *Global Strategic Assessment 2009: America’s Security Role in a Changing World* (National Defense University Press, 2009)

“Mahan Revisited: Why Resilient Commercial Seaports are a National Security Imperative” in *U.S. Marine Salvage Assets and Capabilities in a Maritime Disaster*, Transportation Research Board, National Research Council (2009)

“The Brittle Superpower,” in *Terroronomics: The Economics of Terrorism*, ed. by Sean Costigan (Ashgate Press, 2007)

“The Brittle Superpower,” in *Seeds of Disaster, Roots of Response: How Private Decisions Affect Public Vulnerability*, ed. by Lewis Branscomb, et.al. (Cambridge University Press, 2006)

“The Perils of Neglecting America’s Waterfront,” in *The Forgotten Homeland: A Century Foundation Task Force Report*, chaired by Richard A. Clarke & Rand Beers, (New York: *The Century Foundation Press*, 2006): 189-202

“The Global Drug Trade vs. The Nation State: Why the Thugs Keep Winning,” in *Beyond Sovereignty: Issues For a Global Agenda 3rd* ed. Maryann K. Cusimano (New York: St. Martin’s Press, 2005)

“The False Conundrum: Continental Integration vs. Homeland Security” in *The Re-bordering North America? Integration and Exclusion in a New Security Environment*, ed. Peter Andreas and Thomas J. Bierstecker (New York: Routledge, 2003)

“The Global Drug Trade vs. The Nation-State” in *Beyond Sovereignty, 2nd* ed. , ed. MaryAnn K. Cusimano (New York: Wadsworth, 2003)

“Stemming the Spread of Weapons within International Transportation Networks,” in *Treaty Enforcement and International Cooperation in Penal Matters* (T.M.C.Asser Press, The Hague, The Netherlands, 2002)

“Transforming Border Management in the Post-September 11 World” in *Governance & Public Security* (Syracuse: Syracuse University: 2002): 37-51

“The Unguarded Homeland: A Study in Malign Neglect” in *How Did This Happen? Terrorism and The New War*, eds. James F. Hoge, Jr. and Gideon Rose. (New York: PublicAffairs, 2001): 183-97

“The Global Drug Trade vs. The Nation State: Why the Thugs Are Winning” in *Beyond Sovereignty*, ed. MaryAnn Cusimano (New York: Bedford/St. Martins Press, 2000): 44-66

“Asian Drugs, Crime, and Control: Rethinking the War,” in *Fires Across the Water: Transnational Problems in Asia*, ed. James Shinn (New York: Council on Foreign Relations, 1998): 18-44

“The Global Drug Scourge: The Hidden Story,” in *Invisible Crises*, ed. George Gerbner, Hamid Mowlana, and Herbert I. Schiller (Boulder: Westview, 1996): 249-266

“Worldwide Drug Scourge: The Expanding Trade in Illicit Drugs” in *At Issue: Politics in the World Arena*, ed. Steven L. Spiegel and David J. Pervin (New York: St. Martin’s Press, 1994): 443-458 (Reprint of two-part Brookings Review article)

ARTICLES: “Brittle Infrastructure, Community Resilience, and National Security,” w/ Sean Burke. *TR News: Transportation Research Board*, 275, Jul/Aug 2011

“Recalibrating Homeland Security: Mobilizing American Society to Prepare for Disaster,” *Foreign Affairs*, 89:3

May/Jun 2011: 130-140

- “Estimating the Operational Impact of Container Inspections at International Ports” w/ Nitin Bakshi, Noah Gans, *Management Science*, 57:1 (Jan 2011): 1-20.
- “We’re Still Not Ready for a Hurricane Katrina,” *Washington Post – Outlook* (Aug 29, 2010)
- “5 myths about keeping America safe from terrorism,” *Washington Post – Outlook* (Jan 3, 2010)
- “America is Still at Risk - From Itself,” *Newsweek* Special Issue (Dec 2009)
- “Homeland Insecurity: The Disaster at DHS,” *The American Interest*, May-June 2009,
- “America’s infrastructure crisis,” *CNN.com*, Jan 28, 2009
- “The Optimal Spatiotemporal Deployment of Radiation Portal Monitors can Improve Detection at Overseas Ports;” *Science & Global Security* 15:2, 2008, with Lawrence M. Wein, et. al.
- “America the Resilient: Defying Terrorism and Mitigating Natural Disasters,” *Foreign Affairs*, 87:2 Mar/Apr 2008: 2-8
- “Misguided Missile Defense,” *The Boston Globe*, co-authored by Congressman John Tierney (Mar 28, 2008)
- “Rebuilding a Resilient Nation,” *Government Finance Review Magazine* (Dec 2007)
- “A Crack in the Dam,” *Popular Mechanics* (Nov 2007)
- “Five Disasters Coming Soon If We Don’t Rebuild U.S. Infrastructure,” *Popular Mechanics* online (Oct 19, 2007)
- “Malign Neglect: Lessons from the I-35W Bridge Collapse,” *The Boston Globe* (August 7, 2007)
- “Feds fail to fortify top NJ terror targets,” *New York Daily News* (March 28, 2007)
- “If terrorists hit Boston,” *The Phoenix* (March 8, 2007)
- “U.S. Not Prepared for the Next ‘Big One,’” *CNN.com* (February 20, 2007)
- “Terror’s Next Target?,” *US News & World Report* (February 19, 2007) - **cover story**
- “Nightmare in a nightclub,” *US News & World Report* (February 19, 2007)
- “The next attack,” *Washington Monthly* (February 10, 2007)
- “The Morning-After Problem,” *Journal of Commerce* (January 2007)
- “Capitalizing on the Private Sector to Protect the Homeland,” *The Washington Post* (April 28, 2006)
- “A Port in the Storm Over Dubai,” w/ James Loy, *The New York Times* (February 28, 2006)
- “Port Security is Still a House of Cards,” *Far Eastern Economic Review* 169:1 (Jan/Feb 2006): 5-11
- “Think Inside the Box” w/ Lawrence Wein, *The New York Times* (November 29, 2005)
- “U.S. Port Security and the Global War on Terror,” *The American Interest* (Fall 2005): 92-96.
- “Fortress America,” *Robb Report Worth* 14:7 (July 2005): 40-41

“Color Me Scared”, *The New York Times* (May 25, 2005)

“Our Hair is on Fire” w/ Warren Rudman, Gary Hart, Les Gelb, *Wall Street Journal* (Dec 16, 2004)

“Are We Secure?” *Dallas Morning News* (Nov 7, 2004)

“Terrorism and the Bottom Line,” *Forbes* 174:6 (Oct 4, 2004): 48

“The Neglected Homefront,” *Foreign Affairs* LXXXIII: 1 (Sep-Oct. 2004): 20-33

“Terror alert highlights missed opportunities,” *New Jersey Star Ledger* (Aug 10, 2004)

“Bolstering Cargo Container Security” w/ Peter Hall, *U.S. Attorneys’ Bulletin* 52:1 (Jan 2004): 35-42

“Potential Strange Bedfellows? Homeland Security and Nonproliferation in the Post-9/11 World”
The Monitor (The Journal of the Center for International Trade and Security) 9:3 (Fall 2003)

“M.I.A.—Enough Resources for Homeland Security,” w/ Robert Knake, *Government Security News*
(July 2003): 43

“Reflections on Security,” *Journal of Commerce Week* (Sep 9-15, 2002): 11-12

“Prepare for a Period of Consequences” w/ Frank G. Hoffman, *U.S. Naval Institute Proceedings*
128:7 (July 2002): 34-35

“American The Vulnerable,” *Foreign Affairs* LXXXI: 1 (Jan-Feb. 2002): 60-74

“Homeland Security is a Coast Guard Mission,” *Proceedings* 171:10 (Oct 2001): 72-5

“Lo Insensato de una Política Estadounidense para Colombia en Torno a las Drogas,” *Aerospace*
Power Journal Espanol, (Tercer Trimestre 2001): 48-56.

“Beyond Border Control,” *Foreign Affairs* LXXIX: 6 (Nov-Dec, 2000): 57-68.

“Mas alla del control de las fronteras,” *Foreign Affairs en Espaniol*, Inaugural issue (December 2000):
19-32.

“Transportation Security: Agenda for the 21st Century,” *Transportation Research Board TR News*,
211 (Nov-Dec 2000): 3-7.

“A Transportation Security Agenda for the 21st Century,” *TR News* (Dec 2000): 3-7.

“Drug Trafficking, The International System, and Decision Constraints: A Policy-Making
Simulation.” *International Studies Perspectives* I:1 (2000): 45-55.

“21st Century Minutemen to Combat Asymmetrical Warfare.” *Strategic Review*, XXV:3
(Summer 1998)

“Globalizacion del Narcotrafico: Las Drogas y el Crimen Organizado.” *Revista Occidental*
XII: 3 (1995): 253-302

“Erosion de la Soberania y la Incipiente Globalizacion del Narcotrafico.” *Revista Occidental*
XII: 2 (1995): 157-193

“Worldwide Drug Scourge: The Response.” *The Brookings Review* XI:2 (Spring 1993): 36-39

“Worldwide Drug Scourge: The Expanding Trade in Illicit Drugs.” *The Brookings Review* XI:1

(Winter 1992/93): 6-11

Command and Control in the Age of Nuclear Plenty: Can the Threat of Third World Nuclear Arsenals be Managed?" *Strategic Review* XX: I (Winter 1992): 71-76

"Covering Our Six." U.S. Naval Institute *Proceedings* 115 (October 1989): 123-128

CONGRESSIONAL HEARINGS:

"Beyond Law Enforcement and Screeners: The Role of Training and Public Education in Rail and Transit Security" Hearing on "See Something, Say Something, Do Something: Next Steps for Security Rail and Transit" before The Committee on Homeland Security and Governmental Affairs, U.S. Senate on June 22, 2011

"Assessing the Terrorist Threat: The Implications for Homeland Security" Hearing on "The Evolving Nature of the Terrorism Threat – Nine Years After the 9/11 Attacks" before the Committee on Homeland Security, U.S. House of Representatives on Sep 15, 2010.

"Building a More Resilient Nation by Strengthening Private-Public Partnerships." Hearing on "New Paradigms for Private Sector Preparedness" before the Ad Hoc Subcommittee on State, Local and Private Sector Preparedness and Integration, Committee on Homeland Security and Governmental Affairs, U.S. Senate on March 4, 2010

"Tapping America's Greatest National Asset: An Informed and Engaged Civil Society" Hearing on "The Resilient Homeland: How DHS Intelligence Should Empower America to Prepare for, Prevent, and Withstand Terrorist Attacks" before the Subcommittee on Intelligence, Information Sharing, and Terrorism Risk Assessment, Committee on Homeland Security, U.S. House of Representatives on May 15, 2008

"Overcoming the Flaws in the U.S. Government Efforts to Improve Container, Cargo, and Supply Chain Security." Hearing on "Container, Cargo and Supply Chain Security – Challenges and Opportunities" before the Homeland Security Appropriations Subcommittee, Committee on Appropriations, U.S. House of Representatives, April 2, 2008.

"Weighing the Non-Missile Threat to the U.S. Homeland." Hearing on "Oversight of Ballistic Missile Defense: Threats, Realities, and Tradeoffs" before the National Security and Foreign Affairs Subcommittee Committee, Committee on Oversight and Government Reform, U.S. House of Representatives, March 5, 2008

"A Manageable Risk: Assessing the Security Implications of Liquefied Natural Gas and Recommendations for the Way Forward." Hearing on "The Safety and Security of Liquefied Natural Gas" before the Subcommittee on Coast Guard and Maritime Transportation of the Committee on Transportation and Infrastructure, U.S. House of Representatives, May 7, 2007

"Ready to Blow: The Inadequacy of Federal Security Rules and Funding to Adequately Safeguard the Nation's High-Risk Chemical Facilities and a Proposed Way Forward." Hearing on "The Importance of State and Local Authorities in Ensuring Chemical Plant Security" before the Subcommittee on Transportation Safety, Infrastructure Security and Water Quality, Committee on Environment and Public Works, U.S. Senate on March 19, 2007

"The Limitations of the Current U.S. Government Efforts to Secure the Global Supply Chain against Terrorists Smuggling a WMD and a Proposed Way Forward." Hearing on "Neutralizing the Nuclear and Radiological Threat: Securing the Global Supply Chain" before the Permanent Subcommittee on Investigations, Committee on Homeland Security and Governmental Affairs, U.S. Senate, on March 28, 2006

"The Continued Vulnerability of the Global Maritime Transportation System." Hearing on "Foreign Operations of U.S. Port Facilities" before the Subcommittee on Coast Guard and Maritime Transportation Committee on Transportation and Infrastructure. U.S. House of Representatives, on March 9, 2006

- “The DP World Controversy and the Ongoing Vulnerability of U.S. Seaports.” Hearing on “The National Security Implications of the Dubai Ports World Deal to Take Over Management of U.S. Ports” before the Committee on Armed Services, U.S. House of Representatives, on March 2, 2006
- “Addressing the Shortcomings of the Customs-Trade Partnership Against Terrorism (C-TPAT) and the Container Security Initiative (CSI).” A hearing on “The Container Security Initiative and the Customs-Trade Partnership Against Terrorism: Securing the Global Supply Chain or Trojan Horse?” before the Permanent Subcommittee on Investigations, Committee on Homeland Security and Governmental Affairs, U.S. Senate, on May 26, 2005
- “Ending the Post 9/11 Security Neglect of America’s Chemical Facilities.” Hearing on “The Security of Security of America’s Chemical Facilities” before the Committee on Homeland Security and Governmental Affairs, U.S. Senate, on April 27, 2005
- “The Department of Homeland Security: The Way Ahead After a Rocky Start.” Hearing on “The Department of Homeland Security: The Road Ahead” before the Committee on Homeland Security and Governmental Affairs, U.S. Senate, on January 26, 2005
- “The Ongoing Neglect of Maritime Transportation Security.” Hearing on “The 9/11 Commission’s Maritime Transportation Security Proposals” before the Subcommittee on Coast Guard and Maritime Transportation Committee on Transportation and Infrastructure, U.S. House of Representatives, on August 25, 2004
- “The Limitations of the Current Cargo Container Targeting and Inspection Protocols.” Hearing on “A Review to Assess Progress with the Bureau of Customs and Border Protection’s Targeting Program for Sea Cargo” before the Subcommittee on Oversight and Investigations, Committee on Energy and Commerce, U.S. House of Representatives, on March 31, 2004
- “Rethinking the Role of the U.S. Mexican Border in the Post-9/11 World.” Hearing on “U.S.- Mexico: Immigration Policy and the Bilateral Relationship” before the Committee on Foreign Relations, U.S. Senate, on March 23, 2004
- “The Fragile State of Container Security.” Hearing on “Cargo Containers: The Next Terrorist Target?” before the Governmental Affairs Committee, U.S. Senate, on March 20, 2003
- “The Role of Technology in a New Border Control Paradigm.” Joint Hearing on “Border Technology: Keeping Terrorists Out of the United States—2003” before the Judiciary Subcommittee on Border Security, Citizenship and Immigration and the Judiciary Subcommittee on Technology, Terrorism, and Government Information, U.S. Senate, on March 12, 2003
- “America Still Unprepared—America Still in Danger.” Hearing on “The Hart-Rudman Terrorism Task Force” before the Judiciary Subcommittee on Technology, Terrorism & Government Information, U.S. Senate, on November 14, 2002
- “The Potential Impact of Homeland Security Reorganization on Federal Law Enforcement Activities Unrelated to Terrorism and Narcotics Interdiction” before the Subcommittee on Criminal Justice, Drug Policy and Human Resources, Government Reform Committee, U.S. House of Representatives, on June 17, 2002
- “Maritime Transportation and Port Security.” Hearing on “Homeland Security: Infrastructure Security—Port Security” before Committee on Appropriations, U.S. Senate, on April 11, 2002
- “Port and Maritime Security Since September 11, 2001.” Field Hearing on “S. 1214, The Port and Maritime Security Act” before the Committee on Commerce, Science, and Transportation, U.S. Senate, on February 19, 2002
- “Bolstering the Maritime Weak Link.” Hearing on Weak Links: Assessing the Vulnerability of U.S.

Ports and Whether the Government is Adequately Structured to Safeguard Them, before the Committee on Governmental Affairs, U.S. Senate, on December 6, 2001

“Preserving Open Borders in the Post-September 11 World.” Hearing on North American Integration and Canada’s Role in the Light of New Security Challenges, before the Standing Committee on Foreign Affairs and International Trade, House of Commons, Ottawa, Ontario, Canada, on November 27, 2001

“Statement on the Office of Homeland Security.” Hearing on Legislative Options to Strengthen Homeland Defense, before the Committee on Governmental Affairs, U.S. Senate, on October 12, 2001

“Drugs in the 1990s--The International Dimension.” Hearing on Drugs in the ‘90’s: Emerging Trends: The Challenge Facing the DEA, the Justice Department, and the Coast Guard before the Subcommittee on Information, Justice, Transportation, & Agriculture of the Committee on Government Operations, U.S. House of Representatives, on May 25, 1994

“Toward an International Drug Agenda: The Case for New Strategies, New Institutions, New Programs,” Hearing on the 1993 International Narcotics Control Strategy Report and the Future of U.S. Narcotics Policy before the Subcommittee on International Security, International Organizations and Human Rights; Committee on Foreign Relations, U.S. House of Representatives, on May 11, 1993

CONFERENCES/
WORKSHOPS
ORGANIZED: “Improving Border Security to Enhance the Flow of Peoples and Goods—A 21st Century Imperative”
Co-sponsored by the University of the West Indies, University of Miami, Council on Foreign Relations,
Rodney Bay, St. Lucia, November 21-22, 2002

“Adapting Border Controls to Enhance Facilitate Trade and Security in Trinidad & Tobago”
Co-sponsored by the University of the West Indies, University of Miami, Council on Foreign Relations,
Port of Spain, Trinidad, October 16-17, 2002

“Reinventing Ports of Entry and Border Management to Support Jamaican Trade & Development,”
Co-sponsored by the University of the West Indies, University of Miami, Council on Foreign Relations,
Kingston, Jamaica, October 24-25, 2001

“Adapting Border Controls to Support Caribbean Trade & Development.” Co-sponsored by the University of the West Indies, University of Miami, the Caribbean Shipping Association, and the Shipping Association of Trinidad & Tobago, Port of Spain, Trinidad, May 4-5, 2000

“Revitalizing a Historic Port: Charting a Course for 21st Century New London.” A conference sponsored and hosted by U.S. Coast Guard Academy, Sep 27-28, 1999

“Transportation Leadership in the 21st Century.” A Workshop for the Secretary of Transportation and Senior Department Leaders and Agency Heads, U.S. Coast Guard Academy, June 15-16, 1999

“Troubled Waters: Managing Competing Marine Interests in Western Long Island Sound.” A conference co-sponsored by U.S. Coast Guard Academy and U.S. Merchant Marine Academy, April 5, 1999

“Navigating the Uncertain Waters of the 21st Century: The Role of New Technologies in Building a Competitive and Secure Maritime Infrastructure;” A conference co-sponsored by U.S. Coast Guard Academy, National Oceanic and Atmospheric Administration, and the Institute of Navigation,” NOAA Headquarters, Washington, DC, May 22, 1999

“Global Organized Crime as an Issue of National Security,” A Workshop for the Office of Global Issues, National Security Council, Executive Office of the President, Washington D.C., May 19, 1996

SELECTED
MAJOR

“The State of the Nation’s Infrastructure,” NPR “The Diane Rehm Show,” March 22, 2011

MEDIA APPEARANCES: “Assessing the Terrorism Threat: Release of the National Security Preparedness Report,” C-SPAN, Sep 10, 2010
 “Before the Next Katrina,” C-SPAN Washington Journal, Aug 27, 2010
 “Assessing the Christmas Day Attempted Airline Bombing,” *CNN Fareed Zakaria GPS*, Jan 10, 2010
 “Assessing the Christmas Day Attempted Airline Bombing,” *CNN Newsroom*, Jan 6, 2010
 “New reality for Air Travelers,” *CNN American Morning*, Jan 4, 2010
 “America’s Infrastructure Crisis,” *CNN Anderson Cooper 360*, Jan 28, 2009
 “Lessons of US Airways 1549,” *MSNBC Rachel Maddow Show*, Jan 16, 2009
 “Road to Ruin: Why America is Falling Apart,” *CNN*, Aug 1 2008
 “Ailing Levees and the MidWest Floods,” *CNN Anderson Cooper 360*, Jun 20, 2008
 “Ailing Infrastructure, National Press Club, *CSPAN-2*, Aug 11, 2007
 “Road to Ruin,” CNN Investigative Unit Report, 1-hour documentary, Aug 4, 2007
 “Lessons from I-35W Bridge Collapse”, *CNN Anderson Cooper 360*, Aug 3, 2007
 “The Edge of Disaster”, *CNN Anderson Cooper 360*, 1-hour documentary, Jul 5, 2007
 “We Were Warned, Edge of Disaster,” CNN Investigative Unit Report, 1-hour documentary, Apr 28. 2007
 “Beyond Terrorism—Building a Resilient Nation,” *C-SPAN*, Mar 27, 2007
 “The Edge of Disaster,” *Tim Russert’s Book Talk, CNBC*, Feb 24, 2007
 “The Edge of Disaster,” *NPR Morning Edition*, 3 part series on, Feb 20-22, 2007
 “The Edge of Disaster,” NPR “The Diane Rehm Show,” Feb 21, 2007
 “Cargo Security,” *PBS The News Hour with Jim Lehrer*, Feb 26, 2006
 “On the Waterfront,” *CBS 60 Minutes w/ Steve Kroft*, Feb 22, 2006
 “Terrorism and the State of Homeland Security” *NBC Meet the Press w/ Tim Russert*, Jul 10, 2005
 “On the Waterfront” *CBS 60 Minutes*, w. Steve Kroft, Aug 3, 2003
 “Homeland Security,” *NBC Today Show w/ Katie Couric*, Feb 18, 2003
 “Homeland Security Act,” *NBC Today Show w/ Matt Lauer*, Nov 26, 2002
 “On the Waterfront” *CBS 60 Minutes* with Steve Kroft, Mar 24, 2002
 “Counter-terrorism Strategies,” *PBS The Charlie Rose Show*, Sep 21, 2001
 “US-Canada Border Controls,” *Fox News with Brit Hume*, Oct 2, 2001
 “Transportation Security Issues,” *ABC with Peter Jennings*, Sep 13, 2001

COLLEGE COURSES TAUGHT: International Relations
 National Security Policy
 Global Policy Studies
 Drugs Policy
 Directed Studies in Government
 American Government
 History of the U.S.

LECTURES PRESENTED AT: John F. Kennedy School of Government, Harvard University
 The Fletcher School of Law and Diplomacy, Tufts University
 Center for International Security and Cooperation, Stanford University
 Woodrow Wilson Center for International Affairs, Princeton University
 Yale University
 Massachusetts Institute for Technology
 University of Chicago
 Watson Institute for International Studies, Brown University
 The Annenberg School for Communication, University of Pennsylvania
 Columbia University
 Northwestern University
 University of Southern California
 University of California, San Diego
 University of California, Northridge
 University of California—Los Angeles
 Brigham Young University
 Pace University
 Smith College
 Connecticut College

University of Connecticut—Storrs
Rice University
University of Texas—Austin
University of Miami
Florida International University
Fairfield University
University of Tulsa
Roger Williams University School of Law
University of San Diego
North Carolina State
San Diego State University
National Academy of Sciences
Council on Foreign Relations
The Brookings Institution
Carnegie Endowment for International Peace
Center for Strategic and International Studies
Heritage Foundation
National Immigration Forum
Migration Policy Institute
United Nations Association of the United States of America
National Chamber of Commerce
U.S. General Accounting Office
U.S. Naval War College
National Defense University
U.S. Industrial College of the Armed Forces
U.S. Marine Command and Staff College
Air Command and Staff College
U.S. Naval Academy
U.S. Air Force Academy
U.S. Department of Transportation John A. Volpe National Transportation Systems Center
Pacific Council for International Policy
Canadian Institute of International Affairs
Public Policy Forum (Canada)
Hong Kong Forum
Chicago Committee on Foreign Relations
Dallas Committee on Foreign Relations
Birmingham Committee on Foreign Relations
Louisville Committee on Foreign Relations
St. Louis Committee on Foreign Relations
Worcester Committee on Foreign Relations
Southeast Connecticut Committee on Foreign Relations
Tulsa Committee on Foreign Relations
Rochester Committee on Foreign Relations
Miami Committee on Foreign Relations
Stamford, Connecticut Forum on World Affairs
Princeton Committee on Foreign Relations
Houston Committee on Foreign Relations
San Francisco World Affairs Council